International Master in Horticultural Science (IMaHS)

List of courses and teaching modules offered at unibz in the third semester

<table>
<thead>
<tr>
<th>Module</th>
<th>Semester</th>
<th>ECTS Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Production Chain Management</strong></td>
<td>1</td>
<td>12</td>
</tr>
<tr>
<td>Integrated Orchard and Vineyard Management</td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Canopy Management</td>
<td></td>
<td>6</td>
</tr>
<tr>
<td>• Soil and Water Management</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mineral Nutrition</td>
<td></td>
<td>3</td>
</tr>
<tr>
<td>Applied Entomology in Horticultural Crops</td>
<td></td>
<td>3</td>
</tr>
<tr>
<td><strong>Post-harvest Chain Management</strong></td>
<td>1</td>
<td>9</td>
</tr>
<tr>
<td>Supply Chain and Innovation Management</td>
<td></td>
<td>3</td>
</tr>
<tr>
<td>Fruit Processing</td>
<td></td>
<td>3</td>
</tr>
<tr>
<td>Post-harvest Management</td>
<td></td>
<td>3</td>
</tr>
<tr>
<td><strong>Plant Protection and Disease Management</strong></td>
<td>1</td>
<td>9</td>
</tr>
<tr>
<td>Plant Protection Products and Residues</td>
<td></td>
<td>3</td>
</tr>
<tr>
<td>Elements of Chemistry and Biochemistry of Agrochemicals</td>
<td></td>
<td>3</td>
</tr>
<tr>
<td>Integrated Plant Disease Management</td>
<td></td>
<td>3</td>
</tr>
<tr>
<td><strong>Efficient Resource Use in Production Systems</strong></td>
<td>1</td>
<td>9</td>
</tr>
<tr>
<td>Project Development and Management</td>
<td></td>
<td>3</td>
</tr>
<tr>
<td>Applied Breeding and Sustainability</td>
<td></td>
<td>3</td>
</tr>
<tr>
<td>Information and DSS in Fruit Production</td>
<td></td>
<td>3</td>
</tr>
</tbody>
</table>
Production Chain Management

INTEGRATED ORCHARD AND VINEYARD MANAGEMENT
Carlo Andreotti / Damiano Zanotelli

Learning Outcomes
The course will provide students with scientific and technical knowledge on the canopy and soil management in orchards, vineyards, and nurseries. At the one hand, students will understand and critically consider the main factors involved in canopy architecture and its management. At the other hand, the course will allow the students to use the available scientific knowledge and the modern technical tools to improve the management of ground cover, irrigation, and fertilizer supply, in order make the best use of the natural resources and enhance soil fertility. Students will be able to adapt this knowledge to specific environmental and agricultural conditions for developing production systems that reconcile yields, fruit quality and environmental sustainability.

Course Contents
Students attending this class must possess basic knowledge of tree biology and physiology to fully understand the subjects presented during the course. These competences are obtained during the first level degree and in the first year of the master program. The course is divided in two modules and will focus on the following topics:

Module CANOPY MANAGEMENT
Carlo Andreotti
Introduction to the canopy structure (architectural models, fruiting habitus) and functionality (Teaching unit length: 2 hours)
Relation between the vegetative and reproductive cycles
Pruning as a tool to manage the competition between organs (roots, shoots, bud induction and differentiation, flowers, fruits, etc)
Pruning techniques (Teaching unit length: 8 hours) Dormant pruning
Summer pruning Mechanical pruning
No pruning techniques
Canopy training systems for low/intermediate/high density orchards (Teaching unit length: 6 hours)
Training systems for fruit trees Training systems for grapevine
Management of fruit load (Teaching unit length: 6 hours) Alternate bearing and fruit thinning
Plant growth regulators to control tree growth and fruit quality
Control of ripening in grapevine
Protection systems (Teaching unit length: 2 hours)
Shading nets, hail nets, plastic tunnel against rain, wind barriers
Production systems in nurseries (Teaching unit length: 6 hours)
Production techniques
Nursery management and legislation

Module SOIL AND WATER MANAGEMENT
Damiano Zanotelli
Introduction to main soil and water properties and soil-water interactions

Water management
Soil water availability, water transport and water needs
Soil and plant-based methods for monitor soil and plant water status
Deficit irrigation strategies for enhancing fruit quality, WUE and reduce water losses
Irrigation systems

Soil Management
Orchard of soil surface and ground-cover vegetation
Weed control methods
Green Manure
Control of soil sickness and replant problems
Principles of agroecology in orchard management

Nutrient Management
Nutrient availability and cycling withing trees and agro-ecosystem
Soil and foliar nutrient supply; fertigation techniques

Teaching Methods
Frontal lessons make up 60% of the time allotted to this course. The remaining 40% of the time is dedicated to lab- and field-activities, and visits.

Readings/Bibliography
Lecture notes and handouts made available before each lesson on the on-line platform TEAMS dedicated to the course; Selected chapters from FAO Irrigation and drainage paper 56 (available online), Fundamental of temperate zone tree fruit production (2005) and Apple, Botany production and uses (2003) and Principles of Agronomy for Sustainable Agriculture (2016), as well as selected research articles are used and available in the Library of UNIBZ or upon requests.

Assessment Methods
Oral exam at the end of the course on the entire program (frontal lessons and exercises/excursions). At least three questions on different subjects of the course will be asked. The number of questions is dependent from the quality and completeness of the answers given by the candidate.

Teaching Tools
Frontal lessons using ppt presentations. Use of software the computer room. Field exercises with the use of scientific instruments. Field visits.

MINERAL NUTRITION
Stefano Cesco

Learning Outcomes
The course aims at improving the knowledge about the mechanisms underlying the soil availability, root uptake, translocation, and allocation of mineral nutrients in fruit tree crops. This knowledge will allow to manage the fertilization practices in orchards according to the physiological needs of plants.

Course Contents
General aspects of ion uptake mechanisms of plants: short (roots) and long (xylem and phloem) transport and allocation. Ion uptake by leaves (mechanisms underlying foliar fertilization). Forms and availability in the soil-plant system, plant contents, metabolic
functions, symptoms of deficiency/excess, fertilizers and their field application of macro (N, P, K, Ca, Mg) and micronutrients (B, Zn, Fe, Mn, Cu) in relation to a sustainable and efficient use of the source. Examples of biofortification (Si, Se, Ni) and nutrient interactions (e.g. N vs Fe, N vs S, Fe vs S).

**Teaching Methods**
The course consists of lectures (18 hours frontal lessons) during which the Professor presents the different topics. Practical lessons and laboratory activities (12 hours excursions/laboratory) conducted by the Teacher and the Teaching Assistants are also foreseen.

**Readings/Bibliography**

**Assessment Methods**
Assessment (at the end of the course) is conducted via oral examination that includes a) questions to assess the knowledge and understanding of the course topics and b) questions designed to assess the ability to transfer these skills to case studies of crop production. Space will also be dedicated to the evaluation of the ability to rework the experience of the laboratory. Attribution of a single final mark awarded based on the following criteria: the clarity of the response, the ability to summarize, evaluate, and establish relationships between topics, the independence of judgment, the ability to rework.

**Teaching Tools**
Course topics will be presented using Power Point presentations and at the end of a single lesson a paper copy will be distributed directly to students.

**APPLIED ENTOMOLOGY IN HORTICULTURAL CROPS**
Sergio Angeli

**Learning Outcomes**
By the end of the course, students should acquire knowledge that enables them to: identify the key pest insects of the major horticultural crops and small fruit crops; understand the pest complexes of the agro-ecosystems; have a broad idea of chemical ecology and tritrophic interaction amongst host plants, pests and their natural enemies; plan a monitoring program for pest insects; link sustainable agriculture with pest control; understand the fit of IPM in fruit cropping systems, with traditional and alternative control measures. The main goal of this course is to learn how to improve economic values of plants while defending and improving the environment and the ecosystem services such as self pest-regulation and pollination.

**Course Contents**
The course is designed to provide graduate students with an overview of pest insects and pest management strategies, emphasizing ecological principles and their applications within the major agro-ecosystems of fruit trees cultivation. Pest insect biology and management of the fruit production systems in temperate regions will be considered, as apple, grape, cherry, plum, peach, strawberry, and other small fruit. Specific attention will be given to beneficial insects, biological control and IPM strategies. The course will cover the following topics: Overview on general entomology; Key pest insect
species of apple, grape, cherry, plum, peach, strawberry, and other small fruit; Chemical ecology and Tritrophic interactions; Synthetic insecticides and Integrated Pest Management; Biological Control, Beneficial Insects in Organic Farming and Botanical Insecticides; Pollination Services; Case topics selected by the students.

**Teaching Methods**
This course involves consists of 18 hr of frontal lectures and 12 hr of practical part. The frontal lectures and topics are presented by the Professor. Practical parts, lab activities, and excursions are explained by the Professor and the Teaching Assistants. Numerous papers are brought to class for review. The practical part provides instruction mainly in key pest insect identification and biology of horticultural crops, extraction of botanical insecticides, insecticidal activity, etc.

**Readings/Bibliography**

**Assessment Methods**
Coursework will be weighted as follows: final written exam (70%), student seminar (15%) exercises and excursions (15%). It will not be possible to pass the course if the final written exam has a mark lower than 18.

**Teaching Tools**
Generally, Power Point presentations are available in the course reserve collection database of the faculty 1 day after each single lecture. Additional materials are provided by the Professor.
Post-Harvest Chain Management

SUPPLY CHAIN AND INNOVATION MANAGEMENT
Christian Fischer

Learning Outcomes
Supply chain management (SCM) is concerned with the coordination of the physical flow of goods and services across space, time and different types of organizations. In this course, SCM is approached from the point of view of (industrial, or business-to- business) marketing, strategic management and transaction cost economics always with a focus on the fruit industry. The course offers an introduction into the topic and aims at providing the participants with a basic understanding of the involved issues, concepts and methods, so that they can apply them in their later job activities. In addition, the participants will learn and be able to apply the basics of innovation management, in particular collaborative innovation activities across the supply chain.

Course Contents
Introduction
Fundamentals of supply chain management
Fundamentals of innovation management
Applications to the fruit industry
Summary

Teaching Methods
24 hours frontal lessons, 6 hours group work.

Readings/Bibliography
Lecture materials and slides

Assessment Methods
Final exam at the end of the course. In addition, there is study project to complete which contributes up to 30% of the final module mark.

Teaching Tools
Teaching materials (slides, scientific articles etc) made available on unibz platforms.

FRUIT PROCESSING
Matteo Scampicchio

Learning Outcomes
By the end of the course, students should acquire knowledge that enables them to: identify the main key processing steps used during fruit transformation; understand the main effects of the processing on the quality characteristics of the processed fruits; have a detailed overview of
main chemical and biological events occurring during fruit juice production, jam preparation, fruit drying and storage; understand the possible preventive measure to control or even enhance the stability and shelf life of the processed fruits.

**Course Contents**
The course is designed to provide graduate students with an overview of the main processing steps used during the transformation of fruits, emphasizing the chemical, physical and biological changes occurring during processing. Specific attention will be given to the production of fresh cut fruits, fruit juices, jams, jellies and marmalades and dried fruits. Accordingly, the course will cover the following topics:

- Fresh cut fruit
- Fruit juice processing
- Enzyme use in fruit processing
- Fruit preserves and jams making
- Use of pectins in fruit processing
- Drying of fruits
- Thermal processing of fruits
- Hurdles technologies and Fruitby-products.

**Teaching Methods**
This course involves consists of 18 hr of frontal lectures and 12 hr of practical part. The frontal lectures and topics are presented by the Professor. Practical parts, lab activities, and excursions are explained by the Professor and the Teaching Assistants. The frontal lectures will be offered with digital slides, videos and the lecture of selected scientific literatures. The practical part includes exercises with spreadsheet at the PC, laboratory activity for the measurement of the main quality fruit attributes and some practical laboratory activity on the use of enzymes and pectins in fruit processing.

**Readings/Bibliography**
The content of the course is based on the following bibliography:
- Slides presented during the lectures.
- Mircea Enachescu Dauthy, in: Fruit and vegetable processing, FAO AGRICULTURAL SERVICES BULLETIN No.119, freely available online at http://www.fao.org/docrep/V5030E/V5030E00.htm
- Furthermore, for a deeper understanding of the topic presented during the course, it is recommended the reading of the following book:

**Assessment Methods**
Coursework will be weighted as follows: final written exam (100%). It will not be possible to pass the course if the final written exam has a mark lower than 18.

**Teaching Tools**
Generally, Power Point presentations are available in the course reserve collection database of the faculty 1 day after each single lecture. Additional material is provided by the Professor.
POST-HARVEST MANAGEMENT
Angelo Zanella

Learning Outcomes
The course will provide students with scientific and technical knowledge on the post-harvest management of the main horticultural crops. An understanding will be developed concerning the interactions between the biological crop system at post-harvest, the surrounding environment and the influencing technical factors. This understanding will allow the students to manage future post-harvest challenges by adaptive knowledge.

Course Contents
Basic knowledge of fruit histology, physiology, ripening processes and biochemistry is assumed and will be deepened during the course.
The course itself is divided in two sections:
Understanding the inter-linkage of post-harvest principles:
Reasons and scope for the post-harvest management; single post-harvest handling principles and inter-linkage; quality and safety management; potential of non-destructive quality evaluation techniques; definition, sources, prevention of post-harvest losses; influencing post-harvest ripening; adaptive storage procedures; innovation in storage technologies
Post-harvest handling of the main horticultural crop categories:
Post-harvest handling of following horticultural crop categories: tropical-, subtropical fruits, small fruits, pome fruits, stone fruits, fruit vegetables, flower- leafy- stem- vegetables, underground vegetables.

Teaching Methods
Frontal lessons will alternate with elements of flipped classroom and teamwork with the aim of enhancing the degree of interaction and active knowledge acquisition, including lab-activities and visits.

Assessment methods
Written exam at the end of the course on the entire program (lectures, results of teamwork and exercises/excursions), participation to team- work and lab activity.

Readings/Bibliography
Lecture notes made available after the lesson on the on-line platform of unibz; handouts and articles provided by the instructor through internet services managed by unibz.

Recommended supporting bibliography:
R. Wills et al. (2016, 6th Ed.); Postharvest of fruit, vegetables & ornamentals; CAB International
A. Kader et al. (2002); Postharvest technology of horticultural crops; University of California
Recommended supplementary bibliography:
R. Wills et al. (2015); Advances in Postharvest Fruit and Vegetable Technology; CRC Press
Optional Course 1
Plant Protection and Disease Management

PLANT PROTECTION PRODUCTS AND RESIDUES
Sanja Baric

Learning Outcomes
The knowledge acquired will allow the understanding of European and national regulations on registration and application of plant protection products. The student will link the correct use of agrochemicals with the resulting residues on horticultural products. Students will also acquire tools to become constantly updated on the future evolution of the plant protection product portfolio.

Course Contents
Review of the properties and the application of plant protection products
European and national legislation on plant protection products
Procedure for the approval of active substances of plant protection products including toxicological and ecotoxicological risk assessments
Authorization of plant protection products
Sustainable use of plant protection products
Maximum residue levels of plant protection products

Teaching Methods
18 hours of frontal lectures combined with class discussions; 12 hours of exercises.

Readings/Bibliography
Handouts and selected papers shall be given to the students during the course.

Assessment Methods
Final written exam at the end of the course.

Teaching Tools
PowerPoint presentations of the lectures as well as technical and scientific papers will be made available through the online platform of the Free University of Bozen-Bolzano.

ELEMENTS OF CHEMISTRY AND BIOCHEMISTRY OF AGROCHEMICALS
Youry Pii

Learning Outcomes
The course aims at providing students with the knowledge and expertise on the agrochemicals modes of action and the fate of the chemicals in the agro-ecosystem. This knowledge will allow the sustainable management of this agricultural practice for the protection of cultures.

Course Contents
Classification of agrochemicals. Agrochemicals and their metabolism within cells: mode of action of fungicides (interference with respiration, biosynthesis of sterols, chitin, tubulin and nucleic acids); mode of action of insecticides (neurotoxic and decoupling insecticides); mode of action of herbicides (interference with photosynthesis, biosynthesis of amino acids and biosynthesis of lipids).

**Teaching Methods**
The course consists of lectures (18 hours frontal lessons) during which the teacher will present all the topics foreseen in the course content. Practical lessons(12hours) to be held in the laboratory by the teacher are also foreseen.

**Readings/Bibliography**

**Assessment Methods**
Assessment (at the end of the course) is carried out by oral examination, which will include: questions to assess the knowledge and understanding of the course topics and questions designed to assess the ability of transferring the acquired skills to case studies. Also, the knowledge acquired during the practical lessons will be assessed. A single final mark will be awarded on the following criteria: clarity of the answers ability to summarize, evaluate and establish relationships between topics independence of the judgment and the ability of reworking.

**Teaching Tools**
Course topics will be presented using PowerPoint presentation and at the end of each lesson a paper copy will be distributed directly to the students.

**INTEGRATED PLANT DISEASE MANAGEMENT**
Assunta Bertaccini

**Learning Outcomes**
The course emphasizes the importance and need of the integrated management of plant diseases within the integrated pest management approach, with the least possible disruption to the agro-ecosystems and the least hazard to people, animals, and environment. The course will enable the students: to acquaint with the principles of an integrated approach to plant disease management; to become familiar with the basic principles involving fungal, bacterial, phytoplasma and viral based diseases in plants; to acquire knowledge of the environmental factors influencing plant diseases, to gain an understanding of the influence of plant pathogens in crop-ecology finalized in rationalize disease control; to know the most successful plant protection strategies by physical, genetic, cultural, chemical and biological means; to gain knowledge of the use of predictive models.

**Course Contents**
The mission of the course is addressed to the study of the integrated plant disease management strategies that incorporate conventional and novel biological, cultural, chemical, genetic and other environmentally sound and economically profitable approaches. Discussion of the principles of managing insects, diseases in the context of developing stable agricultural systems. During the course it will be provided the basis of understanding, interpretation, selection, development and application of the most effective methods of Integrated Crop Management, with the least disruption to the environment. A more detailed understanding of the effects of pest pressure on crop productivity and the development of threshold levels for action will be developed.

The course will provide the main elements involved in the integrated plant disease management: Exclusion — keep pathogens, vectors and infected plants out of disease-free areas. Eradication — destroy a disease organism after it has become established (destruction of infected plants, disinfection of storage bins, containers and equipment, and/or soil disinfection by fumigation, pasteurization, solarization or drenching). Protection – use a physical barrier such as a row cover or chemical applications available to prevent a disease from becoming established. Resistance — plant resistant varieties. Therapy – use chemicals that are systemic in the plant. Avoidance – use good cultural practices such as planting date selection, seedbed preparation and water management to avoid disease.

Evaluation of the benefits and risks of the treatments and choose the best solution with the least negative environmental impact. The challenge, when using pesticides, is topic the one that will cause the least harm to non-target organisms in the forest or landscape.

Discussion of the new scenario of crop protection created by the policy on the use of pesticides started 20 years ago by the European Union to reduce their impact on health and environment. It is a topic that should be known since the new legislation for crop protection is becoming a very complex practice, because it is based on technical means more and more difficult to use also for legislative limitation. The EU policy is changing the regulatory framework for the homologation and use of products for plant protection in member states and this will have an impact in the different European countries.

**Readings/Bibliography**

Handouts and selected paper will be given to the students during the lecture by the instructor.

**Teaching Methods**

The course will be subdivided in two parts: The first concentrated on the different control methods of the main plant pathogens, giving more emphasis and preference to host-resistance, cultural practices and biological control other than the use of pesticides. The second part in the laboratory for the identification of the main pathogens and better study the most advanced methods to control plant pathogens responsible of the most important crop diseases.

**Assessment Methods**

At the end of the course, it will be a final exam that tests the acquired knowledge and abilities. The students should produce a power point presentation on a subject chosen with the instructor of about 15 minutes long. Then questions on the main subjects of the course will follow. The final grade will be calculated by arithmetic mean among the integrated courses.

**Teaching tools**

PC, slide projection and handouts.
Optional Course 2
Efficient Resource Use in Production Systems

INFORMATION AND DSS IN FRUIT PRODUCTION
Lecturer: Prof. Luisa Petti
Teaching Assistant: Dr. Soufiane Krik

Learning Outcomes
The course aims at introducing the students to issues of decision-making processes in agro-environment enterprises, focusing on the requirements of farms oriented to fruit production. Theoretical and practical aspects of the use of Farm Information Systems (FIS) and interactions between Information and Communication Technologies (ICT) and farm mechanization components will be presented and discussed in an integrated way.

Course Content
The course will cover the following topics:
ICT REQUISITES FOR PRECISION HORTICULTURE (PH).
The ICT’s frontier in the context of agro-environmental and horticulture farming systems between the emerging needs of precision farming and information management.
The new requirements of the full fruit supply chain for traceability, reporting of processes and activities, automation in field process controls, site-specific farm management. The importance of automating data-logging and farm monitoring; types of monitoring and surveys classifications.
ICT COMPONENTS.
Their general classifications in view of their use within the horticultural contexts.
Basic electronic devices: sensors, actuators, and identification systems; stand-alone and integrated applications in horticulture farming systems.
Positioning systems.
Computing hardware solutions.
Computing software solutions.
GIS and cartography.
PH APPLICATIONS.
Crop monitoring: optical and electrical sensors with particular emphasis on the practical application of sensor nodes for decision making support on site.

Teaching Methods
The course consists of lectures (18 hours frontal lessons) during which the lecturer presents the topics. Practical lessons and laboratory activities (12 hours laboratory) conducted by the lecturer and the teaching assistant are planned as well, to show the use of ICT component for crop monitoring applications.

Readings/Bibliography

Assessment Methods
Assessment (at the end of the course) is conducted via oral examination that includes:
questions to assess the knowledge and understanding of the course topics
questions designed to assess the ability to transfer these skills to case studies of crop
production, and
ability to manage the experiences carried out in the laboratory.

Attribution of a single final mark awarded based on the following criteria: the clarity of the
response, the ability to summarize, evaluate, and establish relationships between topics, the
independence of judgment, the ability to rework.

Teaching Tools
Course topics will be presented using Power Point presentations, which will be made
available to the students before each lecture.

APPLIED BREEDING AND SUSTAINABILITY
Luca Dondini

Learning Outcome
Students have to demonstrate a good knowledge about the breeding approaches to select
plant material suitable for the conditions where it has to be grown and with the right quality
forth end-users. An increased yield is still the most important trait but sustainable plant
production requires plant adaptation to abiotic stresses as well as resistance to pests and
diseases. It is important for students to know the approaches for plant selection for specific
traits.

Course Contents
Students should have a background in agriculture and horticulture, all with knowledge about
basic elements of genetics.
Lectures are organized in two parts (frontal and lab practice).
Frontal lectures (18 hours)
Introduction: basic concepts about fruit trees and implications in fruit tree breeding. Strategies
for conventional (double-pseudo test cross) and advanced (principles of in vitro culture,
somaclonal variability and in vitro selection, development of molecular markers for MAS)
breeding.
Overview of the main breeding goals for sustainable production and related applications:
Breeding for resistance to biotic and abiotic stresses
Breeding for low input production (habitus, self-thinning and self-fertility)
Breeding of rootstocks
Application of genetic transformation for sustainable production in fruit tree species
Cisgenic plants and breeding by DNA editing.
Lab practice (12 hours):
Molecular marker analysis on a panel of genotypes for selected traits. Visit to an experimental
farm

Readings/Bibliography
Handouts and selected papers.

Teaching Methods
The course will be divided in two parts: the first part is focused on the main breeding strategies
in fruit tree species and the relative applications for plant sustainable production. The second
part in the laboratory, to learn by experience a technique for DNA extraction and test plant DNAs by PCR by using markers linked to specific traits.

**Assessment Methods**
Oral exam: One question about topics of the lab activities and two questions regarding topics of the frontal lectures.

**Teaching Tools**
Beamer, equipments in the biotechnology lab.

**PROJECT DEVELOPMENT AND MANAGEMENT**
Hans-Karl Wytrzens

**Learning Outcome**
Upon successful completion of the course, students will be able to:
Display basic knowledge of underlying theories and concepts of project organization (Knowing and Understanding)
Understand the development of project ideas (Knowing and Understanding).
Check feasibility of projects; formulate project objectives, deliverables, exclusions, and limits (Applying).
Plan and implement project activities professionally (Applying).
Assess critically project management documents and processes (Judging).
Form and lead a project team (Applying).

**Course Contents**
The course offers a practical introduction to project development and management. It shows the applicability of project management in horticulture as well as fruit production by focusing on feasibility checks and systematic development of project ideas.
project phases, types and context (stakeholder analysis)
project plans (scope planning, work breakdown structure, scheduling, resource planning, budgeting)
implementation activities (team building, and motivating, controlling, and steering projects)
project reports and evaluations
project closure

**Readings/Bibliography**
Lecture notes made available after the lesson on the on-line platform of unibz; handouts provided by the instructor through internet services managed by unibz. Recommended supporting literature:
Wytrzens H.K. (2017) Projektmanagement. 5. Auflage; Facultas

**Teaching Methods**
Theory input (as frontal presentation) is followed up by interactive exercises, discussions, practical teamwork, and case study training. Systematic feedback from the teacher rounds each teaching unit off.

**Assessment Methods**
Written exam at the end of the course on the entire program (lectures, and exercises) (50 % to 100% of the overall course mark) and results of a teamwork case study (0 – 50 % of the overall mark).

**Teaching Tools**
Beamer for frontal lessons parts (aided by visual presentation); pinboard, flipchart, and moderation cards for the participatory coaching approach; pictures and short descriptions for case study examples.