

## Syllabus Course description

| Course title               | Financial and operations decision making            |
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| Course code                | 30118   |
| Scientific sector          | SECS-P/09   |
| Degree                     | Tourism, Sport and Event Management                 |
| Semester and academic year | Winter Semester Module 1, Summer Semester Module 2, |
| -                          | 2018/2019   |
| Year                       | 3rd study year                                      |
| Credits                    | 12  |
| Modular                    | YES   |

| Total lecturing hours | 72  |
|-----------------------|---|
| Total lab hours       | 0   |
| Total exercise hours  | 0   |
| Attendance            | Highly recommended, but not required  |
| Prerequisites         | No formal prerequisite is set; nevertheless, familiarity with topics covered by Financial Analysis and Introduction to Accounting is expected |
| Course page           | https://www.unibz.it/en/faculties/economics-<br>management/bachelor-tourism-sport-event-<br>management/course-offering/?academicYear=2017     |

| Specific educational objectives | The course refers to the complementary educational activities and belongs to the scientific area of Business Administration.   |
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|                                 | By the end of the course, students shall be familiar with basic concepts of financial decision-making, financial management, management accounting and control and know to apply them to real-life cases. They will understand how the interests of owners, debt holders and management of a firm may conflict, and how this influences optimal financing and decision-making. |

| Module 1                             | Elements of Corporate Finance                            |
|--------------------------------------|--|
| Lecturer                             | Claudia Curi, Professors room 1st floor, Brunico Campus, |
|                                      | <u>Claudia.Curi@unibz.it</u> ,                           |
|                                      | https://www.unibz.it/en/faculties/economics-             |
|                                      | management/academic-staff/person/31602-claudia-curi      |
| Scientific sector of the<br>lecturer | SECS-P/09  |
| Teaching language                    | English  |
| Office hours                         | https://www.unibz.it/en/timetable/?department=26&degre   |
|                                      | e=12826&studyPlan=15307                                  |



| List of topics covered | <ul> <li>Valuing cash flow streams</li> <li>Interest rates</li> <li>Valuing Bond and Stock</li> <li>Fundamentals of Capital Budgeting</li> <li>Cost of Capital</li> <li>Capital Structure</li> </ul> |
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| Teaching format        | Frontal lectures and exercises   |

| Module 2                          | Management Accounting   |
|-----------------------------------|---|
| Lecturer                          | Paolo Perego, Professors room 1 <sup>st</sup> floor, Brunico Campus,<br><u>Paolo.Perego@unibz.it</u> <u>https://www.unibz.it/de/faculties/economics-</u> management/academic-staff/person/38679-paolo-perego  |
| Scientific sector of the lecturer | SECS-P/07   |
| Teaching language                 | English   |
| Office hours                      | https://www.unibz.it/en/timetable/?department=26&degre<br>e=12826&studyPlan=15307   |
| List of topics covered            | <ul> <li>Managerial information systems: theory and practice.</li> <li>Measuring and managing the costs of capacity</li> <li>Activity-based costing: introduction</li> <li>Customer profitability: introduction</li> <li>Introduction to business decisions: CVP analysis</li> <li>Business decisions: relevant costs and relevant revenues</li> <li>Budgeting</li> </ul> |
| Teaching format                   | Frontal lectures, exercises and case studies.   |

| Learning outcomes | M1 – Elements of Corporate Finance Knowledge and understanding:  - Knowledge and understanding of firm's cash flow and budgeting valuation  - Knowledge and understanding the cost of capital and the financial structure  - Knowledge and understanding of the notion capital structure, the relation between risk and leverage, the relation between firm's value and taxes and bankruptcy costs.  Applying knowledge and understanding:  - Application and use of capital market indicators for financial decision making  - Analysis of capital markets and the pricing of risks  - Analysis of leverage costs and financing of debt for companies |
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|                             | M2 Managament Association  |
|-----------------------------|--|
|                             | M2 – Management Accounting   |
|                             | Knowledge and understanding:   |
|                             | Relevance of management accounting for companies                           |
|                             | <ul> <li>Integration of controlling into corporate philosophies</li> </ul> |
|                             | Applying knowledge and understanding:                                      |
|                             | <ul> <li>Application of management accounting to address</li> </ul>        |
|                             | strategic and operative concerns   |
|                             | <ul> <li>Solution of specific managerial dilemma´s by</li> </ul>           |
|                             | applying selected controlling instruments                                  |
|                             | Making judgments:  |
|                             | <ul> <li>Explicit choice of management accounting tools to</li> </ul>      |
|                             | address specific managerial concerns                                       |
|                             | Communication skills:  |
|                             | Formulation of existing challenges and their                               |
|                             | discussion within the company to initiate concrete                         |
|                             | and explicit actions   |
|                             | <u>Learning skills:</u>  |
|                             | <ul> <li>To correctly apply management accounting tools for</li> </ul>     |
|                             | specific business problems   |
|                             | <ul> <li>To secure long-term corporate success by correctly</li> </ul>     |
|                             | applying management accounting techniques and                              |
|                             | analyses   |
| Assessment                  | Individual written test that consists of both managerial                   |
|                             | theory questions and practical exercises. Knowledge,                       |
|                             | understanding of management accounting problems and                        |
|                             | ability to develop managerial decisions within the                         |
|                             | corporations are assessed.   |
|                             | Format: The assessment is based on a final written test,                   |
|                             | for both attending and non-attending students.                             |
|                             | 25th attorianty and non-attorianty stadents.                               |
|                             | NOTE: Presentations for attending students and essays                      |
|                             | for non-attending students are valid for 1 academic year                   |
|                             | and cannot be carried over beyond that time-frame.                         |
| Assessment language         | English  |
| Evaluation criteria and     | Grades are entirely based on a final written exam (100%).                  |
| criteria for awarding marks | The written exam consists of both finance and managerial                   |
|                             | accounting theory questions and exercises.                                 |
| Required readings           | M1: The required textbook is <i>Fundamentals of Corporate</i>              |
| _                           | Finance by Berk, DeMarzo and Harford                                       |
|                             | 2 <sup>nd</sup> (or 3 <sup>rd</sup> ) edition.                             |
|                             | M2: The required textbook is <i>Horngren's Cost Accounting:</i>            |
|                             | A Managerial Emphasis, Global Edition 16E, by Datar &                      |
|                             | Rajan, 2018. Publisher: Pearson (Intl).                                    |
| L                           | 1  |



|                        | Print ISBN: 9781292211541, 1292211547;<br>eText ISBN: 9781292211619, 129221161X.  |
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| Supplementary readings | A list of supplementary readings (slides, case studies, journal articles, etc.) will be provided during the courses and posted on the reserve collection/moodle platform. |