

## Syllabus

### Course description

<b>Course title</b>	Entrepreneurship (modular) M1 Foundations M2 New Product Design and Development
<b>Course code</b>	27175 27185 Erasmus – M1 27186 Erasmus – M2
<b>Scientific sector</b>	SECS-P/08
<b>Degree</b>	Master Entrepreneurship and Innovation
<b>Semester and academic year</b>	M1 2nd semester – M2 1st semester 2017-2018
<b>Year</b>	1
<b>Credits</b>	14 (M1 8 CP + M2 6 CP)
<b>Modular</b>	Yes
<b>Total lecturing hours</b>	84 (M1 48 hours, M2 36 hours)
<b>Total lab hours</b>	-
<b>Total exercise hours</b>	-
<b>Attendance</b>	Module 1: highly recommended, but not required Module 2: mandatory attendance (minimum 75% of the lectures)
<b>Prerequisites</b>	The participation at the Startup Weekend is an obligatory prerequisite.
<b>Course page</b>	<a href="https://www.unibz.it/en/faculties/economics-management/master-entrepreneurship-innovation/course-offering/">https://www.unibz.it/en/faculties/economics-management/master-entrepreneurship-innovation/course-offering/</a>
<b>Specific educational objectives</b>	<p>The course refers to the typical educational activities and belongs to the scientific area of Innovation and Entrepreneurship.</p> <p>The course is designed to give an inside into the process of entrepreneurship and project development with an applied approach to new venture creation including product design and development.</p> <p>The course is intend to the development of skills and knowledge about design and entrepreneurial process by stimulating competences in judging new product development efforts leading potentially to new ventures.</p>

<b>Module 1</b>	Foundations
<b>Lecturer</b>	Christian Lechner, office E301, Christian.Lechner@unibz.it, tel. 0471 013200, <a href="https://www.unibz.it/en/faculties/economics-management/academic-staff/">https://www.unibz.it/en/faculties/economics-management/academic-staff/</a>
<b>Scientific sector of the lecturer</b>	SECS-P/08
<b>Teaching language</b>	German
<b>Office hours</b>	<a href="https://www.unibz.it/en/timetable/?department=26&amp;degree=12835">https://www.unibz.it/en/timetable/?department=26&amp;degree=12835</a>
<b>Lecturing assistant</b>	None
<b>Teaching assistant</b>	None

<b>Office hours</b>	24 hours
<b>List of topics covered</b>	<ul style="list-style-type: none"> <li>• What is entrepreneurship?</li> <li>• Business ideas</li> <li>• Evaluation of entrepreneurial opportunities</li> <li>• The link between entrepreneurial firm typologies and opportunities</li> <li>• Technology opportunities in emerging markets</li> <li>• Opportunities and markets</li> <li>• Entry strategies</li> <li>• Competitive strategies of entrepreneurial firms</li> <li>• Resourcing the new venture</li> <li>• Entrepreneurial networking and networks</li> <li>• Growth strategies of entrepreneurial firms</li> <li>• Managing growth</li> </ul>
<b>Teaching format</b>	Frontal lectures, case discussions & projects
<b>Module 2</b>	New Product Development
<b>Lecturer</b>	Simone Simonelli C106b <a href="mailto:simone.simonelli@unibz.it">simone.simonelli@unibz.it</a> 0471015264 <a href="http://www.unibz.it/en/design-art/people/StaffDetails.html?personid=28558&amp;hstf=28558">http://www.unibz.it/en/design-art/people/StaffDetails.html?personid=28558&amp;hstf=28558</a>
<b>Scientific sector of the lecturer</b>	INF 01
<b>Teaching language</b>	Italian
<b>Office hours</b>	<a href="https://www.unibz.it/en/timetable/?department=26&amp;degree=12835">https://www.unibz.it/en/timetable/?department=26&amp;degree=12835</a>
<b>Lecturing assistant</b>	-
<b>Teaching assistant</b>	-
<b>Office hours</b>	18 hours
<b>List of topics covered</b>	product design / digital fabrication / direct manufacturing / social manufacturing / industrial design / craft / technology and crafts/rapid prototyping / rapid manufacturing / digital design/computational design / 3D modelling
<b>Teaching format</b>	Lectures, short workshops, exercises,
<b>Learning outcomes</b>	<p><b>M1</b></p> <p><u>Knowledge and understanding:</u>            Sufficient insight into entrepreneurs and entrepreneurial processes in order to:</p> <ul style="list-style-type: none"> <li>• Understand the role and challenges of an entrepreneur</li> <li>• Understand the difference between established firms and new ventures</li> <li>• Understand how to evaluate opportunities</li> <li>• Understand the strategies of new venture management</li> <li>• Understand the organizational challenges in launching a potentially fast growing firm</li> </ul> <p><u>Applying knowledge and understanding:</u></p> <ul style="list-style-type: none"> <li>• Identifying and evaluating opportunities for start-ups</li> <li>• Developing a business model for start-ups</li> <li>• Developing entry strategies for new ventures</li> <li>• Developing requirements for an appropriate new venture team</li> </ul>

	<p><b>M2</b>  <u>Knowledge and understanding:</u></p> <ul style="list-style-type: none"> <li>• Understanding the different steps in the new product development process</li> <li>• Knowledge about the role of customer-centric prototyping in the new product development process</li> <li>• Understanding the interplay between resource constraints and new product development</li> </ul> <p><u>Applying knowledge and understanding:</u></p> <ul style="list-style-type: none"> <li>• Outlining a project plan for new product development</li> <li>• Implementing the requirements for new product development in terms of resources needs</li> <li>• Knowing how to coordinate the prototyping phase</li> <li>• Developing design specification for new products</li> </ul>
<b>Assessment</b>	<p><b>M1</b>  Oral: project work presentation, intermediate written exam and final written exam.</p> <p><b>M2</b>  Oral and lab: oral exam with review questions, oral exam to test knowledge application skills, evaluation of results, final written exam.</p>
<b>Assessment language</b>	German (M1) – Italian (M2)
<b>Evaluation criteria and criteria for awarding marks</b>	<ul style="list-style-type: none"> <li>• 90% Module evaluation, 10% Final exam.</li> </ul>
<b>Required readings</b>	<p><b>M1:</b></p> <ul style="list-style-type: none"> <li>• Lecture Notes and selected chapters/readings/cases from:</li> <li>• Stevenson, H., Grousbeck, I., and Roberts, M., <i>New Business Ventures and the Entrepreneur</i>, 5th edition, McGraw-Hill, 1998.</li> <li>• Sahlman, W., Stevenson, H., Robertson, M., and Bhidé, A., <i>The Entrepreneurial Venture</i>, 2nd edition, Harvard Business School press, 1999.</li> <li>• Timmons, J., <i>New Venture Creation, Entrepreneurship for the 21st Century</i>, 5th edition, McGraw Hill, 1999.</li> <li>• Bhidé, A., <i>The Origin and Evolution of New Businesses</i>, Oxford University Press, 2001.</li> </ul> <p><b>M2:</b></p> <p>Gershenfeld, N., <i>Fab the coming revolution on your desktop - from personal computers to personal fabrication</i>, Basic Books, 2007.</p> <p>Micelli, S., <i>Futuro artigiano l'innovazione nelle mani degli italiani</i>, Marsilio Editore, 2011.</p> <p>Anderson, C., <i>La coda lunga. Da un mercato di massa a una massa di mercati</i>, New York, Hyperion, 2006</p> <p>Sennett, R., <i>L'uomo artigiano</i>, LaFeltrinelli, 2008</p>
<b>Supplementary readings</b>	<p><b>M1:</b></p> <ul style="list-style-type: none"> <li>• Additional cases from Harvard Business School case studies pack</li> <li>• The full reading list will be presented at the beginning of the course</li> </ul>

**M2:**

Anderson C., **Makers** - il ritorno dei produttori, 2013, Rizzoli Etas

Thompson R., Prototyping and Low-volume Production, 2011, Thames and Hudson

## Syllabus

### Descrizione dell'insegnamento

<b>Titolo dell'insegnamento</b>	Imprenditorialità (modulare) M1 Fondamenti M2 Progettazione e sviluppo di nuovi prodotti
<b>Codice dell'insegnamento</b>	27175 27185 Erasmus – M1 27186 Erasmus – M2
<b>Settore scientifico disciplinare dell'insegnamento</b>	SECS-P/08
<b>Corso di studio</b>	Master in imprenditorialità e innovazione
<b>Semestre e anno accademico</b>	M1 2.semestre – M2 1.semestre 2017-2018
<b>Anno dell'insegnamento</b>	1
<b>Crediti formativi</b>	14 (M1 8 CP + M2 6 CP)
<b>Modulare</b>	Yes
<b>Numero totale di ore di lezione</b>	84 (M1 48 hours, M2 36 hours)
<b>Numero totale di ore di laboratorio</b>	-
<b>Numero totale di ore di esercitazioni</b>	-
<b>Frequenza</b>	Modulo 1: consigliata ma non obbligatoria Modulo 2: frequenza obbligatoria (almeno 75% delle lezioni)
<b>Insegnamenti propedeutici</b>	non sono previste propedeuticità
<b>Sito web dell'insegnamento</b>	<a href="https://www.unibz.it/en/faculties/economics-management/master-entrepreneurship-innovation/course-offering/">https://www.unibz.it/en/faculties/economics-management/master-entrepreneurship-innovation/course-offering/</a>
<b>Obiettivi formativi specifici dell'insegnamento</b>	Questo insegnamento rientra tra le attività formative di caratterizzanti e, nello specifico, appartiene all'ambito disciplinare aziendale.
<b>Modulo 1</b>	Fondamenti
<b>Docente</b>	Christian Lechner, office E301, Christian.Lechner@unibz.it, tel. 0471 013200, <a href="https://www.unibz.it/en/faculties/economics-management/academic-staff/">https://www.unibz.it/en/faculties/economics-management/academic-staff/</a>

<b>Settore scientifico disciplinare del docente</b>	SECS-P/08
<b>Lingua ufficiale dell'insegnamento</b>	Inglese
<b>Orario di ricevimento</b>	<a href="https://www.unibz.it/en/timetable/?department=26&amp;degree=12835">https://www.unibz.it/en/timetable/?department=26&amp;degree=12835</a>
<b>Esercitatore</b>	None
<b>Collaboratore didattico</b>	None
<b>Orario di ricevimento</b>	24 ore
<b>Lista degli argomenti trattati</b>	<ul style="list-style-type: none"> <li>• What is entrepreneurship?</li> <li>• Business ideas</li> <li>• Evaluation of entrepreneurial opportunities</li> <li>• The link between entrepreneurial firm typologies and opportunities</li> <li>• Technology opportunities in emerging markets</li> <li>• Opportunities and markets</li> <li>• Entry strategies</li> <li>• Competitive strategies of entrepreneurial firms</li> <li>• Resourcing the new venture</li> <li>• Entrepreneurial networking and networks</li> <li>• Growth strategies of entrepreneurial firms</li> <li>• Managing growth</li> </ul>
<b>Attività didattiche previste</b>	Lezioni, discussioni, progetti

<b>Modulo 2</b>	Progettazione e sviluppo di nuovi prodotti
<b>Docente</b>	Simone Simonelli C106b <a href="mailto:simone.simonelli@unibz.it">simone.simonelli@unibz.it</a> 0471015264 <a href="http://www.unibz.it/en/design-art/people/StaffDetails.html?personid=28558&amp;hstf=28558">http://www.unibz.it/en/design-art/people/StaffDetails.html?personid=28558&amp;hstf=28558</a>
<b>Settore scientifico disciplinare del docente</b>	INF 01
<b>Lingua ufficiale dell'insegnamento</b>	Italiano
<b>Orario di ricevimento</b>	<a href="https://www.unibz.it/en/timetable/?department=26&amp;degree=12835">https://www.unibz.it/en/timetable/?department=26&amp;degree=12835</a>
<b>Esercitatore</b>	-
<b>Collaboratore didattico</b>	-
<b>Orario di ricevimento</b>	18 ore
<b>Lista degli argomenti trattati</b>	product design / digital fabrication / direct manufacturing / social manufacturing / industrial design / craft / technology and crafts/rapid prototyping / rapid manufacturing / digital design/computational design / 3D modelling

**Attività didattiche previste**

Lezioni, esercitazioni, progetti,

**Risultati di apprendimento attesi**

**M1**

Knowledge and understanding:  
 Sufficient insight into entrepreneurs and entrepreneurial processes in order to:

- Understand the role and challenges of an entrepreneur
- Understand the difference between established firms and new ventures
- Understand how to evaluate opportunities
- Understand the strategies of new venture management
- Understand the organizational challenges in launching a potentially fast growing firm

Applying knowledge and understanding:

- Identifying and evaluating opportunities for start-ups
- Developing a business model for start-ups
- Developing entry strategies for new ventures
- Developing requirements for an appropriate new venture team

**M2**

Knowledge and understanding:

- Understanding the different steps in the new product development process
- Knowledge about the role of customer-centric prototyping in the new product development process
- Understanding the interplay between resource constraints and new product development

Applying knowledge and understanding:

- Outlining a project plan for new product development
- Implementing the requirements for new product development in terms of resources needs
- Knowing how to coordinate the prototyping phase
- Developing design specification for new products

**Metodo d'esame**

**M1**

Oral: project work presentation, intermediate written exam and final written exam.

**M2:** Orale e laboratorio: orale con domande di verifica e domande nuove con rielaborazione esperienza di laboratorio

**Lingua dell'esame**

Tedesco (M1) – Italiano (M2)

**Criteri di misurazione e criteri di attribuzione del voto**

90% Module evaluation, 10% Final exam.

### Bibliografia fondamentale

#### M1:

- Lecture Notes and selected chapters/readings/cases from:
- Stevenson, H., Grousbeck, I., and Roberts, M., *New Business Ventures and the Entrepreneur*, 5th edition, McGraw-Hill, 1998.
- Sahlman, W., Stevenson, H., Robertson, M., and Bhide, A., *The Entrepreneurial Venture*, 2nd edition, Harvard Business School press, 1999.
- Timmons, J., *New Venture Creation, Entrepreneurship for the 21st Century*, 5th edition, McGraw Hill, 1999.
- Bhide, A., *The Origin and Evolution of New Businesses*, Oxford University Press, 2001.

#### M2:

Gershenfeld, N., *Fab the coming revolution on your desktop - from personal computers to personal fabrication*, Basic Books, 2007.

Micelli, S., *Futuro artigiano l'innovazione nelle mani degli italiani*, Marsilio Editore, 2011.

Anderson, C., *La coda lunga. Da un mercato di massa a una massa di mercati*, New York, Hyperion, 2006

Sennett, R., *L'uomo artigiano*, LaFeltrinelli, 2008

### Bibliografia consigliata

#### M1:

- Additional cases from Harvard Business School case studies pack
- The full reading list will be presented at the beginning of the course

#### M2:

Anderson C., **Makers** - il ritorno dei produttori, 2013, Rizzoli Etas

Thompson R., *Prototyping and Low-volume Production*, 2011, Thames and Hudson